

Gross debt breakdown

Unaudited

| (€ billion) | Outstanding December 31, 2020 | Outstanding September 30, 2020 | |
|---------------------------|----------------------------------|-----------------------------------|--|
| Bank debt | 10.3 | 15.6 | |
| Capital markets debt | 8.7 | 8.7 | |
| Other debt | 0.4 | 0.4 | |
| Lease liabilities | 1.7 | 1.7 | |
| Cash maturities | 21.1 | 26.5 | |
| Asset-backed financing | 0.0 | 0.0 | |
| Accruals | 0.1 | 0.0 | |
| Gross Debt ⁽¹⁾ | 21.2 | 26.5 | |

Note: Amounts may not add due to rounding. (1) Gross debt at December 31, 2020, includes €0.1 billion (€0.1 billion at September 30, 2020) of debt classified within Liabilities held for sale.



Debt Maturity Schedule

Unaudited

| Outstanding December 31, 2020 | (€ billion) | 2021 | 2022 | 2023 | 2024 | 2025 | Beyond |
|-------------------------------|---|------|------|------|------|------|--------|
| 10.3 | Bank debt | 1.9 | 5.8 | 1.5 | 0.1 | 0.8 | 0.0 |
| 8.7 | Capital markets debt | 1.3 | 1.4 | 2.5 | 1.3 | 0.0 | 2.3 |
| 0.4 | Other debt | 0.4 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| 1.7 | Lease liabilities | 0.4 | 0.2 | 0.2 | 0.2 | 0.1 | 0.7 |
| 21.0 | Total Cash maturities ⁽¹⁾⁽²⁾ | 4.0 | 7.4 | 4.2 | 1.5 | 0.9 | 3.0 |
| | | | | | | | |
| 24.1 | Cash and Marketable securities | | | | | | |
| 7.3 | Undrawn committed credit lines | | | | | | |
| 31.4 | Total available liquidity | | | | | | |

Note: Amounts may not add due to rounding.

(1) Amounts exclude accruals and asset-backed financing ($\sim \in 0.1$ billion at December 31, 2020).

(2) Total cash maturities at December 31, 2020, excludes €0.1 billion of debt classified within Liabilities held for sale.